

# Applied cooperative game theory: Firms and markets

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# Overview part E: Extensions and exogenous payoffs

- Firms and markets
- The Size of Government
- A real-estate model

# Overview “Firms and markets”

- Introduction
- Extensions of coalition functions
- The model
- The two-player case
- Conclusions

- Boundaries of the firms: What kind of economic activity is conducted through markets and what kind is conducted through firms?
  - Ronald Coase (1937) (Nobel prize winner 1991) and
  - Oliver Williamson (Nobel prize winner 2009)
- In this chapter, a firm is modeled by way of an employment relation between players.
  - Every player has an endowment of 100% of his time.
  - Giving part of his time to other players means that he is a worker for others who are employers.
  - A player can be both a worker and an employer.

- Market inefficiency:  
Gains from trade may remain unexploited because of
  - principal-agent problems of the hidden-information variety (lemons)
  - uncertainty about reservation prices

Market inefficiencies are reflected by partitions on the player set  
—> chance decides which partition will form.

- Organizational inefficiency (costs):  
principal-agent problems of hidden actions/team-production problems

# Introduction III

- Our model: baker (B) and chocolate maker (C) with coalition function

$$\begin{aligned}v(B) &= 80, \\v(C) &= 40, \\v(B, C) &= 200.\end{aligned}$$

- Questions:
  - Will the two agents produce separately and buy or sell chocolate or bread on the market?
  - If a firm turns out to be optimal, will the baker employ the chocolate maker or vice versa?
  - Can an economic situation be imagined where both agents found firms, i.e. where the baker employs the chocolate maker and the chocolate maker employs the baker?

# Extensions of coalition functions I

Part-time coalition:

Which worth can the baker and the chocolate maker produce if they work together (in a firm, say) assuming

- the baker spends  $\frac{1}{2}$  of his time and
- the chocolate maker  $\frac{1}{3}$  of his time.  
 $(\frac{1}{2}, \frac{1}{3})$  is an example of a part-time coalition.

In case of  $s \in \{0, 1\}^N$ , we identify  $s$  with

$$\mathbf{K}(s) := \{i \in N : s_i = 1\}.$$

# Extensions of coalition functions II

- An extension of a coalition function  $v$  on  $N$  is a function

$$v^{ext} : \mathbb{R}_+^N \rightarrow \mathbb{R}$$

obeying

$$v^{ext}(s) = v(\mathbf{K}(s)), s \in \{0, 1\}^N.$$

- The multilinear extension (MLE) is defined by

$$v^{MLE}(s) := \sum_{T \in 2^N \setminus \{\emptyset\}} d^v(T) \cdot \prod_{i \in T} s_i$$

- The Lovasz extension is given by

$$v^\ell(s) := \sum_{T \in 2^N \setminus \{\emptyset\}} d^v(T) \cdot \min_{i \in T} s_i.$$

- Comparisons:  $u_{\{1,2\}}$  with  $s = (\frac{1}{2}, \frac{1}{3})$  or  $s' = (2, 3)$  yield
  - $u_{\{1,2\}}^{MLE}(s) = \frac{1}{2} \cdot \frac{1}{3}$  and  $v^{MLE}(s) = 2 \cdot 3$ , respectively, and
  - $u_{\{1,2\}}^\ell(s) = \frac{1}{3}$  and  $v^\ell(s) = 2$ , respectively.



# Extensions of coalition functions III

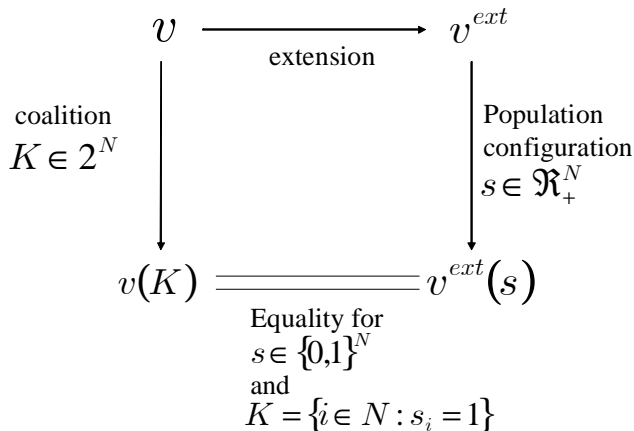


Figure: A coalition function and its extension

# Lovasz extension

example apex game

- Assume  $s_2 \leq s_3 \leq s_4$  without loss of generality and use the Harsanyi dividends to find
- the apex game's Lovasz extension

$$\begin{aligned} h^\ell(s) &= - \min_{i \in \{1,2,3\}} s_i - \min_{i \in \{1,2,4\}} s_i - \min_{i \in \{1,3,4\}} s_i + \min_{i \in \{2,3,4\}} s_i \\ &\quad + \min_{i \in \{1,2\}} s_i + \min_{i \in \{1,3\}} s_i + \min_{i \in \{1,4\}} s_i \\ &= \begin{cases} s_2, & s_1 \leq s_2 \leq s_3 \leq s_4 \\ s_1, & s_2 \leq s_1 \leq s_3 \leq s_4 \\ s_1, & s_2 \leq s_3 \leq s_1 \leq s_4 \\ s_4, & s_2 \leq s_3 \leq s_4 \leq s_1 \end{cases} \end{aligned}$$

- First line: the three small players cooperate
- Second line: the apex player cooperates with players 3 or 4
- Third and fourth line: the apex player cooperates with player 4

# Lovasz extension versus MLE extension

- $v_{MLE}$  has a probabilistic interpretation:
  - Inside a firm, the players work together only if their time schedules happen to coincide. For the above part-time coalition  $\left(\frac{1}{2}, \frac{1}{3}\right)$ , chocolate bread will be produced for  $\frac{1}{2} \cdot \frac{1}{3}$  time units, only.
  - However, the two agents could show up at the same time. Also, it may be possible that the baker bakes his bread which is coated by chocolate later.
- $v^\ell$  works differently:
  - In case of  $\left(\frac{1}{2}, \frac{1}{3}\right)$  chocolate bread will be produced for  $\min\left(\frac{1}{2}, \frac{1}{3}\right)$  time units.
  - That is, the baker and the chocolate maker's time are perfect complements in the production of chocolate bread.
  - However, the baker has some time left,  $\frac{1}{2} - \min\left(\frac{1}{2}, \frac{1}{3}\right)$ , and will spend this time producing bread. Since chocolate bread is more valuable than bread (or chocolate) it is efficient to allocate  $\min\left(\frac{1}{2}, \frac{1}{3}\right)$  time units to chocolate-bread production and to use the remainder for bread.

## Definition

$\mathcal{A} : N^2 \rightarrow [0, 1]$  is called an employment matrix or an employment relation if

$$\sum_{i=1}^n \mathcal{A}(i, j) = 1 \text{ for any } j = 1, \dots, n$$

holds.  $\mathcal{A}(i, j)$  is the time spent by agent  $j$  in agent  $i$ 's firm

Example:

$$\mathcal{A} = \begin{pmatrix} 1 & \frac{3}{8} & 1 \\ 0 & 0 & 0 \\ 0 & \frac{5}{8} & 0 \end{pmatrix}$$

- Player 1 uses all his time in his own firm.
- Player 1 employs players 2 and 3, with shares of time  $\frac{3}{8}$  and 1.
- Player 2 is employed by player 1 ( $\frac{3}{8}$ ) and player 3 ( $\frac{5}{8}$ ).

## Problem

*Determine the employment matrix if all players spend all their time in their own one-man firm.*

# The employment coalition function

On the basis of the employment relation  $\mathcal{A}$ , we define a part-time coalition

$$s_K^{\mathcal{A}} := \left( \sum_{j \in K} \mathcal{A}(1, j), \dots, \sum_{j \in K} \mathcal{A}(n, j) \right).$$

We can now construct the employment coalition function  $v_{\text{ext}}^{\mathcal{A}}$  by

$$v_{\text{ext}}^{\mathcal{A}}(K) := v^{\text{ext}}(s_K^{\mathcal{A}}).$$

- The players from  $K$  employ themselves and/or other players within and outside  $K$ .
- These players are summarized in the part-time coalition  $s_K^{\mathcal{A}}$ .
- The worth of  $K$  is then the worth of this part-time coalition under the given extension.

$\mathcal{A}$  represents the market  $\longrightarrow v_{\text{ext}}^{\mathcal{A}}(K) = v(K)$

Notation:  $v(s)$  instead of  $v^{\ell}(s)$ ,  $v^{\mathcal{A}}(K)$  instead of  $v_{\text{min}}^{\mathcal{A}}(K)$

# Organizational inefficiency

## definition

We build the team production costs,  $t$  ( $0 \leq t \leq 1$ ), into the employment coalition function. For  $K \subseteq N$ , we define

$$s^K := \left( (1-t) \sum_{j \in K, j \neq 1} \mathcal{A}(1, j) + \mathcal{A}(1, 1) \cdot \begin{cases} 1, & 1 \in K \\ 0, & 1 \notin K \end{cases}, \right. \\ \left. \dots, (1-t) \sum_{j \in K, j \neq n} \mathcal{A}(n, j) + \mathcal{A}(n, n) \cdot \begin{cases} 1, & n \in K \\ 0, & n \notin K \end{cases} \right)$$

and

$$v^{\mathcal{A}, t}(K) := v(s^K)$$

Our measure of welfare that incorporates organizational inefficiencies is given by

$$v^{\mathcal{A}, t}(N).$$

# Organizational inefficiency

the baker's worth I

$$v^{A,t}(B) =$$

$$\underbrace{v(B, C)}_{\text{worth of chocolate bread}} \min \left( \underbrace{\mathcal{A}(B, B)}_{\substack{\text{time spent by B} \\ \text{in his own firm}}}, \underbrace{(1-t)\mathcal{A}(B, C)}_{\substack{\text{effective time spent by C} \\ \text{in B's firm}}} \right)$$

effective time use of both players  
for chocolate-bread production

$$+ \underbrace{v(B)}_{\text{worth of bread}} \underbrace{[\mathcal{A}(B, B) - \min(\mathcal{A}(B, B), (1-t)\mathcal{A}(B, C))]}_{\substack{\text{time spent by B in his own firm} \\ \text{not used for chocolate-bread production}}}$$



# Organizational inefficiency

the baker's worth II

$$+ \underbrace{v(C)}_{\text{worth of chocolate}} \left[ (1-t) \left( \underbrace{\mathcal{A}(B, C) - \frac{1}{1-t} \min(\mathcal{A}(B, B), (1-t)\mathcal{A}(B, C))}_{\substack{\text{time spent by C in B's firm} \\ \text{not used for chocolate-bread production}}} \right) \right]$$

# Organizational inefficiency

effective time for chocolate-bread production

$$T^{CB} := \min \left( \begin{array}{l} \underbrace{\mathcal{A}(B, B)}_{\text{time spent by B in his own firm}} + \underbrace{(1-t)\mathcal{A}(C, B)}_{\text{effective time spent by B in C's firm}}, \\ \underbrace{\mathcal{A}(C, C)}_{\text{time spent by C in his own firm}} + \underbrace{(1-t)\mathcal{A}(B, C)}_{\text{effective time spent by C in B's firm}} \end{array} \right)$$

# Organizational inefficiency

effective time for bread/for chocolate production

Now, the baker is effective  $T^{CB}$  time units contributing to chocolate bread. He spoils  $t\mathcal{A}(C, B)$  time units. Therefore, he will produce

$$T^B = 1 - t\mathcal{A}(C, B) - T^{CB}$$

units of bread. Similarly, the chocolate maker will produce

$$T^C = 1 - t\mathcal{A}(B, C) - T^{CB}$$

units of chocolate.

# Organizational inefficiency

two-player case

Summarizing, we obtain

$$\begin{aligned} v^{A,t}(B, C) = & \underbrace{v(B, C)}_{\text{worth of chocolate bread}} T^{CB} \\ & + \underbrace{v(B)}_{\text{worth of simple bread}} \underbrace{T^B}_{\text{effective time spent by B producing simple bread}} \\ & + \underbrace{v(C)}_{\text{worth of chocolate}} \underbrace{T^C}_{\text{effective time spent by C producing chocolate}} \end{aligned}$$

# Market inefficiency I

Market  $\rightarrow \mathcal{A}(i, i) = 1, i \in N$

Market efficiency  $\rightarrow$  realizing any gains from trade without employing each other

- trusting and knowing: trivial partition
- not trusting or not knowing: atomic partition

## Market inefficiency II

Let  $prob(\mathcal{P})$  be the probability of a partition  $\mathcal{P}$ . Welfare without organizational inefficiencies:

$$\sum_{\mathcal{P} \in \mathfrak{P}} prob(\mathcal{P}) \sum_{C \in \mathcal{P}} v^A(C).$$

Development of a one-parameter measure for market inefficiency by looking at rank orders

$$\rho = (\rho_1, \rho_2, \dots, \rho_n).$$

- $b_0 = 1$  signifies a “break” before player  $\rho_1$ .
- $b_n = 1$  signifies a break after player  $\rho_n$ .
- $K = \{\rho_l, \dots, \rho_{j-1}, \rho_j\}$  is called effective if  $b_{l-1} = 1 = b_j$  and  $b_l = \dots = b_{j-1} = 0$ .
- $(b_1, \dots, b_{n-1})$  specifies a partition of the players,

$$\mathcal{P} := \{C_1, \dots, C_m\},$$

into effective coalitions.

## Market inefficiency II

Assume constant probability  $p$  for the  $b_j$  ( $j = 1, \dots, n - 1$ ) being equal to 0.  $\mathcal{P}$ 's probability under  $p$ ,  $\text{prob}(\mathcal{P}, p)$ , is given by

$$\text{prob}(\mathcal{P}, p) = \frac{1}{n!} \cdot \prod_{j=1}^m |C_j|! \cdot m! \cdot (1 - p)^{m-1} \cdot p^{n-m}$$

Two players:

$$\begin{aligned}\text{prob}(\{\{1, 2\}\}, p) &= p, \\ \text{prob}(\{\{1\}, \{2\}\}, p) &= 1 - p\end{aligned}$$

Three players:

$$\begin{aligned}\text{prob}(\{\{1, 2, 3\}\}, p) &= \frac{1}{6} \cdot 6 \cdot 1 \cdot 1 \cdot p^2 = p^2, \\ \text{prob}(\{\{1\}, \{2, 3\}\}, p) &= \frac{1}{6} \cdot 2 \cdot 2 \cdot (1 - p) \cdot p = \frac{2}{3} (1 - p) p, \\ \text{prob}(\{\{1\}, \{2\}, \{3\}\}, p) &= \frac{1}{6} \cdot 1 \cdot 6 \cdot (1 - p)^2 \cdot 1 = (1 - p)^2.\end{aligned}$$

# Putting market and organizational inefficiencies together

Welfare with organizational inefficiencies:

$$\sum_{\mathcal{P} \in \mathfrak{P}} \text{prob}(\mathcal{P}) \sum_{C \in \mathcal{P}} v^{\mathcal{A}}(C).$$

If we have only two players (baker and chocolate maker), we obtain

$$\begin{aligned} \pi = & \text{prob}(\{\{B\}, \{C\}\}) \left[ v^{\mathcal{A},t}(B) + v^{\mathcal{A},t}(C) \right] \\ & + \text{prob}(\{\{B, C\}\}) v^{\mathcal{A},t}(B, C). \end{aligned}$$



# Welfare maximization

We assume that employers and workers will agree on wages that exploit all welfare potential while organizational and market inefficiencies persist.

That is, we look for

$$\arg \max_{\mathcal{A}} \sum_{\mathcal{P} \in \mathfrak{P}} \text{prob}(\mathcal{P}) \sum_{C \in \mathcal{P}} v^{\mathcal{A},t}(C).$$

# The two-player case I

Assuming superadditivity,  $u := v(B, C) - v(B) - v(C) \geq 0$ , we find:

- Total cross employment ( $\mathcal{A}(B, C) = 1 = \mathcal{A}(C, B)$ ) is never the unique best outcome.
- If  $v$  is inessential (i.e.  $u = 0$ ), the market outcome ( $\mathcal{A}(B, B) = 1$ ,  $\mathcal{A}(B, C) = 0$ ) is the unique best solution for  $t > 0$ , and  $v(C) > 0$ .
- If the market is efficient (i.e.,  $p = 1$ ), the market outcome ( $\mathcal{A}(B, B) = 1$ ,  $\mathcal{A}(B, C) = 0$ ) is the unique best solution for  $t > 0$ , and one of the following conditions:
  - $v(C) > 0$ ,
  - $u > 0$ .
- $t = 0$ ,  $p < 1$ , and  $u > 0 \rightarrow$  the set of best solutions is the continuum defined by

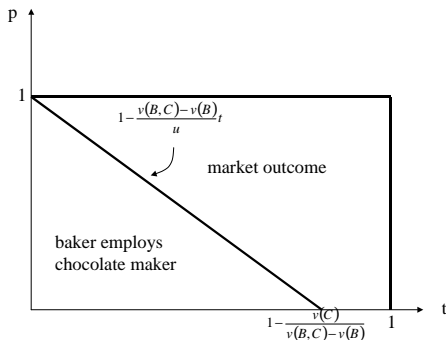
$$\mathcal{A}(B, B) = \mathcal{A}(B, C).$$

- $p = 1$  and  $t = 0$  imply that every employment matrix is optimal.
- $t = 0$  and  $u = 0$  imply that every employment matrix is optimal.

## The two-player case II

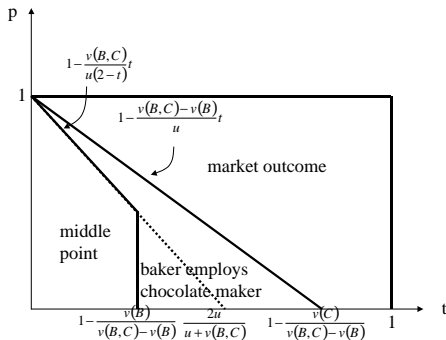
$u > 0$ ,  $p < 1$ , and  $t > 0$   $\rightarrow$  two cases:

- Either, we have  $v(B, C) \leq 2v(B)$   $\rightarrow$  market is the unique optimal outcome for sufficiently high values of  $p$  and  $t$ . Otherwise, the baker employs the chocolate maker (note that  $u > 0$  and  $v(B, C) \leq 2v(B)$  imply  $v(B) > v(C)$ ).



# The two-player case III

- ...or, we have  $v(B, C) > 2v(B) \rightarrow$  partial cross-employment at  $\mathcal{A}(B, B) = \frac{1-t}{2-t}$  and  $\mathcal{A}(B, C) = \frac{1}{2-t}$  is the unique optimal outcome for  $p < 1 - \frac{tv(B, C)}{u(2-t)}$  and  $0 < t < 1 - \frac{v(B)}{v(B, C) - v(B)}$ . Otherwise, result similar to previous slide.



# The two-player case IV

The middle point is given by  $\mathcal{A}(B, B) = \frac{1-t}{2-t}$  and  $\mathcal{A}(B, C) = \frac{1}{2-t}$ . For this employment matrix, we have

- $$\underbrace{\mathcal{A}(B, B)}_{\text{time spent by B in his own firm}} = \underbrace{(1-t)\mathcal{A}(B, C)}_{\text{effective time spent by C in B's firm}},$$

- $$\underbrace{1 - \mathcal{A}(B, C)}_{\text{time spent by C in his own firm}} = \underbrace{(1-t)(1 - \mathcal{A}(B, B))}_{\text{effective time spent by B in C's firm}} \quad \text{and}$$

- $$\underbrace{\mathcal{A}(B, B)}_{\text{time spent by B in his own firm}} + \underbrace{(1-t)(1 - \mathcal{A}(B, B))}_{\text{effective time spent by B in C's firm}}$$

$$= \underbrace{1 - \mathcal{A}(B, C)}_{\text{time spent by C in his own firm}} + \underbrace{(1-t)\mathcal{A}(B, C)}_{\text{effective time spent by C in B's firm}}$$

## The two-player case IV

For the production of chocolate bread one needs both the baker's and the chocolate maker's effective time.

- By concentrating production in the baker's firm ( $\mathcal{A}(B, B) = 1 = \mathcal{A}(B, C)$ ) there is a relative shortage of chocolate production time.
- Similarly, if the chocolate maker employs the baker, there is a shortage of baking time.

The middle point avoids these shortages thus ensuring that chocolate bread is produced.